## UNITED STATES

SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

## FORM 10-Q

                        of the Securities Exchange Act of 1934
    For the quarterly period ended: September 30, 1998
[ ]
Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Commission file number: 1-8443

TELOS CORPORATION
(Exact name of registrant as specified in its charter)
Maryland
(State of Incorporation)
52-0880974

19886 Ashburn Road, Ashburn, Virginia
20147-2358
(Address of principal executive offices)
(Zip Code)

Registrant's Telephone Number, including area code: (703) 724-3800

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or $15(\mathrm{~d})$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. YES $X$ NO
--- $\qquad$
As of November 1, 1998, the registrant had $21,238,980$ shares of Class A Common Stock, no par value, and 4,037,628 shares of Class B Common Stock, no par value; and 3,595,586 shares of 12\% Cumulative Exchangeable Redeemable Preferred Stock par value $\$ .01$ per share, outstanding.

No public market exists for the registrant's Common Stock.
Number of pages in this report (excluding exhibits): 1

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PART I - FINANCIAL INFORMATION

TELOS CORPORATION AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS
(Unaudited)
(amounts in thousands)

|  | Three Months Ended September 30, |  | Nine Months Ended September 30, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 1998 | 1997 | 1998 | 1997 |
| Revenue |  |  |  |  |
| Systems and Support Services | \$22,347 | \$32,380 | \$75,671 | \$90,406 |
| Systems Integration | 16,802 | 34,576 | 51,148 | 87,710 |
| Enterworks | 1,309 | 1,045 | 4,142 | 2,319 |
|  | 40,458 | 68, 001 | 130,961 | 180,435 |
| Costs and expenses |  |  |  |  |
| Cost of revenue | 37,399 | 59,406 | 117,514 | 154,565 |
| Selling, general and administrative expenses | 6,446 | 6,422 | 19,119 | 19,816 |
| Goodwill amortization | 132 | 210 | 457 | 644 |
| Operating (loss) income | $(3,519)$ | 1,963 | $(6,129)$ | 5,410 |
| Other income (expenses) |  |  |  |  |
| Gain on sale of assets | -- | -- | 5,683 | -- |
| Other income | 14 | 22 | 40 | 45 |
| Interest expense | $(1,662)$ | $(1,908)$ | $(4,978)$ | $(5,551)$ |
| (Loss) income before taxes | $(5,167)$ | 77 | $(5,384)$ | (96) |
| Income tax provision | (117) | -- | (928) | -- |
| Net (loss) income | \$ 5,284 ) | \$ 77 | \$ $(6,312)$ | \$(96) |

The accompanying notes are an integral part of these condensed consolidated financial statements.

# TELOS CORPORATION AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS (Unaudited) <br> (amounts in thousands) 

ASSETS

September 30, 1998
December 31, 1997

| $\$ 471$ | $\$ 587$ |
| ---: | ---: |
| 36,268 | 57,972 |
| 12,581 | 12,390 |
| 1,752 | 4,632 |
| 725 | 676 |
| ----- | ---- |
| 51,797 | 76,257 |

Total current assets
51,797
76,257

| 14,660 | 15,730 |
| ---: | ---: |
| 7,051 | 12,466 |
| 7,961 | 5,265 |
| ----- | ----- |
| \$81,469 | $\$ 109,718$ |
| $=====$ | $======$ |

LIABILITIES AND STOCKHOLDERS' INVESTMENT
Current liabilities
Accounts payable
Accrued compensation and benefits
Other current liabilities

Total current liabilities
Senior credit facility
Senior subordinated notes
Capital lease obligations

Total liabilities
\$20, 728
\$16, 912
8,684
6,835
7,699
-----
36, 035
32,431
21,117 39,945
17,054 16,930
11,762

85,968
101, 391
------

| 5,524 | 5,207 |
| ---: | ---: |
| -- | 12,035 |
| 33,265 | 29,951 |
| ----- | .--- |
|  |  |
| 38,789 | 47,193 |
| ---- | ..--- |

Stockholders' investment
Common stock
Capital in excess of par
Retained earnings (deficit)

| 78 | 78 |
| :---: | :---: |
| 1,905 | -- |
| $(45,271)$ | $(38,944)$ |
| ------ | ------ |
| $(43,288)$ | $(38,866)$ |
| \$81,469 | \$109, 718 |

## TELOS CORPORATION AND SUBSIDIARIES

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)
(amounts in thousands)

|  | $\begin{gathered} \mathrm{Ni} \\ \text { Ended } \end{gathered}$ | $\begin{aligned} & \text { is } \\ & \text { er } 30, \end{aligned}$ |
| :---: | :---: | :---: |
|  | 1998 | 1997 |
| Operating activities: |  |  |
| Net loss | \$(6,312) | \$ (96) |
| Adjustments to reconcile net loss to cash |  |  |
| provided by (used in) operating activities: |  |  |
| Gain on sale of assets | $(5,683)$ | -- |
| Depreciation and amortization | 3,169 | 2,988 |
| Goodwill amortization | 457 | 644 |
| Other noncash items | 574 | 1,604 |
| Changes in assets and liabilities | 20,931 | $(23,287)$ |
| Cash provided by (used in) operating activities | 13,136 | $(18,147)$ |
| Investing activities: |  |  |
| Proceeds from sale of assets | 14,675 | -- |
| Investment in software products | $(1,806)$ | $(1,989)$ |
| Purchase of property and equipment | (970) | $(1,877)$ |
| Cash provided by (used in) investing activities | 11,899 | $(3,866)$ |
| Financing activities: |  |  |
| (Repayment of) proceeds from borrowings under senior credit facility | $(18,828)$ | 20,612 |
| Payments under capital leases | (323) | (281) |
| Retirement of Class B redeemable preferred stock | $(6,000)$ | -- |
| Repayment of senior subordinated notes | -- | (675) |
| Cash (used in) provided by financing activities | $(25,151)$ | 19,656 |
| Decrease in cash and cash equivalents | (116) | $(2,357)$ |
| Cash and cash equivalents at beginning of period | 587 | 2,781 |
| Cash and cash equivalents at end of period | \$ 471 | \$ 424 |

## Basis of Presentation

The accompanying interim financial statements include the accounts of Telos Corporation ("Telos") and its wholly-owned subsidiaries Telos Corporation (California), Telos Field Engineering, Inc., and Telos International Corporation, and its substantially owned subsidiary, Enterworks, Inc. (collectively, the "Company"). Significant intercompany transactions have been eliminated. In the opinion of management, the accompanying interim financial statements include all adjustments (consisting only of normal recurring items) necessary for their fair presentation in conformity with generally accepted accounting principles. Interim results are not necessarily indicative of results for a full year. The information included in this Form $10-\mathrm{Q}$ should be read in conjunction with Management's Discussion and Analysis and financial statements and notes thereto included in the Company's 1997 Form 10-K. Certain reclassifications have been made to conform to the current period presentation.

Note 2. Sale of Assets
In February 1998, Telos sold substantially all of the net assets of one of its support services divisions, Telos Information Systems ("TIS"), to NYMA, Inc., a subsidiary of Federal Data Corporation of Bethesda, Maryland, for approximately $\$ 14.7$ million in cash. In connection with this sale, the Company has recorded a gain of $\$ 5.7$ million in its condensed consolidated statement of operations for the nine months ended September 30, 1998.

Note 3. Senior Credit Facility
The Company has a $\$ 45$ million Senior Credit Facility ("the Facility") with a bank which matures on July 1, 2000. Borrowings under the Facility are collateralized primarily by the Company's accounts receivable and inventory, and the amount of available borrowings fluctuates based on the underlying asset borrowing base. At September 30, 1998, the Company was not in compliance with several of the covenants contained within the Facility, including covenants relating to certain leverage, net worth, tangible capital and fixed charge coverage goals. The bank has waived this noncompliance.

Note 4. Redeemable Preferred Stock
Senior Redeemable Preferred Stock
The components of the Senior Redeemable Preferred Stock are Series A-1 and Series A-2 Redeemable Preferred Stock each with $\$ .01$ par value and 1,250 and 1,750 shares authorized, issued and outstanding, respectively. The Series A-1 and Series A-2 each carry a cumulative per annum dividend rate of $14.125 \%$ of their liquidation value of $\$ 1,000$ per share. The dividends are payable semi-annually on June 30 and December 31 of each year. The liquidation preference of the Preferred Stock is the face amount of the Series A-1 and A-2 ( $\$ 1,000$ per share), plus all accrued and unpaid dividends. The Company is required to redeem all of the outstanding shares of the Series A-1 and A-2 on December 31, 2001, subject to the legal availability of funds. Mandatory redemptions are required from excess cash flows, as defined in the stock agreements. Through September 30, 1998, there has been no available cash flow permitting mandatory redemption. The Series A-1 and A-2 Preferred Stock is senior to all other present and future equity of the Company. The Series A-1 is senior to the Series A-2.

TELOS CORPORATION AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(Unaudited)
The Company has not declared dividends on its Senior Redeemable Preferred Stock since its issuance. At September 30, 1998 and December 31, 1997 cumulative undeclared, unpaid dividends relating to Series A-1 and A-2 totaled $\$ 2,524,000$, and $\$ 2,207,000$, respectively, and have been accrued as a component of the carrying value of the Senior Redeemable Preferred Stock balances in the accompanying financial statements.

Class B Redeemable Preferred Stock

In May 1998 the Company entered into an agreement with one of its shareholders, Union de Banques Suisses (Luxembourg) S.A. ("UBS"), to retire all of UBS's equity holdings in the Company. These equity holdings included all of the 7,500 shares of the Company's Class B Preferred Stock with a liquidation preference of $\$ 1,000$ per share, and the cumulative unpaid dividends of approximately $\$ 4.8$ million, $1,837,773$ shares of the Company's Class A Common Stock, and 1,312,695 of the Company's Class A Common Stock warrants. The purchase price to retire these interests was $\$ 6.5$ million, of which $\$ 5$ million was paid in cash, and the remaining $\$ 1.5$ million was funded by two separate letters of credit secured by the Company's lender. UBS was paid using the first letter of credit, in the amount of $\$ 1.0$ million, in September 1998, and the second letter of credit of \$500,000 matures in November 1998.

The $\$ 5.9$ million excess of the carrying amount of the Class $B$ Redeemable Preferred Stock over the redemption price was recorded as an increase in capital in excess of par; there was no impact on income from this transaction.

12\% Cumulative Exchangeable Redeemable Preferred Stock

A maximum of $6,000,000$ shares of $12 \%$ Cumulative Exchangeable Redeemable Preferred Stock (the "Public Preferred Stock"), par value \$.01 per share, have been authorized for issuance. The Company has issued $3,595,586$ shares of the Public Preferred Stock. The Public Preferred Stock accrues a semi-annual dividend at the annual rate of $12 \%$ (\$1.20) per share, based on the liquidation preference of $\$ 10$ per share, and is fully cumulative.

The Public Preferred Stock has a 20 year maturity, however, the Company must redeem, out of funds legally available, $20 \%$ of the Public Preferred Stock on the 16th 17 th, $18 t h$ and 19th anniversaries of November 12, 1989, leaving $20 \%$ to be redeemed at maturity. On any dividend payment date after November 21, 1991, the Company may exchange the Public Preferred Stock, in whole or in part, for $12 \%$ Junior Subordinated Debentures that are redeemable upon terms substantially similar to the Public Preferred Stock and subordinated to all indebtedness for borrowed money and like obligations of the Company.

Through November 21, 1995, the Company had the option to pay dividends in additional shares of Preferred Stock in lieu of cash. Dividends are payable by the Company, provided the Company has legally available funds under Maryland law and is able to pay dividends under its charter and other corporate documents, when and if declared by the Board of Directors, commencing June 1, 1990, and on each six month anniversary thereof. Dividends in additional shares of the Preferred Stock were paid at the rate of $0.06 \%$ of a share for each $\$ .60$ of such dividends not paid in cash. No dividends have been declared or paid during fiscal years 1992 through 1998. Cumulative undeclared dividends as of September 30, 1998 accrued for financial reporting purposes totaled $\$ 16,892,000$. Dividends for the years 1992 through 1994 and for the dividend payable June 1, 1995 were accrued under the assumption that the dividend will be paid in additional shares of preferred stock and are valued at $\$ 3,950,000$. Had the Company accrued these dividends on a cash basis, the total amount accrued would have been $\$ 15,101,000$.

TELOS CORPORATION AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

The Company has not declared or paid dividends since 1991, due to restrictions and ambiguities relating to the payment of dividends contained within its charter, its working capital facility agreement, and under Maryland law.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

General
Revenue for the first nine months of 1998 was $\$ 131.0$ million, a decrease of $\$ 49.5$ million or $27 \%$ as compared to the same 1997 period. This decrease was primarily attributable to a $\$ 36.6$ million decline in revenue from the Company's Systems Integration Group, which was impacted by the expiration of the Immigration and Naturalization Services contract in September 1997. In addition, Systems and Support Services revenue for the first nine months of 1998 were $\$ 14.7$ million less than the same 1997 period, principally due to the sale of TIS in February 1998.

Operating losses through the first nine months of 1998 were $\$ 6.1$ million as compared to an operating profit of $\$ 5.4$ million during the same 1997 period. Operating profitability declined as a result of the decreases in revenue noted in the preceding paragraph, the under absorption of certain infrastructure costs, and a less profitable product mix for the Systems Integration Group in 1998 as compared to 1997.

As of September 30, 1998, the funded backlog of the Company totaled $\$ 89.6$ million, a decrease from $\$ 104.0$ million as of December 31, 1997. This decrease is primarily due to the sale of TIS in the first quarter of 1998. Funded backlog represents aggregate contract revenues remaining to be earned by the Company at a given time, but only to the extent, in the case of government contracts, funded by a procuring government agency and allotted to the contracts. Total backlog from existing contracts was approximately $\$ 994$ million and $\$ 1.07$ billion as of September 30, 1998 and December 31, 1997, respectively. of the $\$ 994$ million in total backlog, $\$ 799.6$ million is backlog under the Company's SMC-II contract which expires on January 31, 1999.

## Results of Operations

The condensed consolidated statements of operations include the results of operations of Telos Corporation and its subsidiaries. The major elements of the Company's operating expenses as a percentage of revenue for the three and nine month periods ended September 30, 1998 and 1997 are as follows:

|  | Three Months Ended September 30, |  |
| :---: | :---: | :---: |
|  | 1998 | 1997 |
|  | -- | --- |
| Revenue | 100.0\% | 100.0\% |
| Cost of revenue | 92.4 | 87.4 |
| SG\&A expenses | 15.9 | 9.4 |
| Goodwill amortization | 0.4 | 0.3 |
|  | --- | --- |
| Operating (loss) income | (8.7) | 2.9 |
| Other income (expense) | -- | - - |
| Gain on sale of assets | -- | -- |
| Interest expense | (4.1) | (2.8) |
| Income tax provision | (0.3) | - - |
|  | -- - | --- |
| Net (loss) income | (13.1)\% | 0.1\% |

Nine Months Ended September 30,

| 1998 | 1997 |
| :---: | :---: |
| ----- | ---- |
| 100.0\% | 100.0\% |
| 89.7 | 85.7 |
| 14.6 | 11.0 |
| 0.4 | 0.3 |
| (4.7) | 3.0 |
| -- | -- |
| 4.3 | -- |
| (3.8) | (3.1) |
| (0.7) | -- |
| --- | --- |
| (4.9)\% | (0.1)\% |
| === | === |

Financial Data by Market Segment
Revenue, gross profit, and gross margin by market segment for the periods designated below are as follows:

|  | Three Months Ended September 30, |  | Nine Months Ended September 30, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 1998 | 1997 | 1998 | 1997 |
|  | (amounts in thousands) |  |  |  |
| Revenue: |  |  |  |  |
| Systems and Support Services | \$22,347 | \$32,380 | \$ 75,671 | \$ 90,406 |
| Systems Integration | 16,802 | 34,576 | 51,148 | 87,710 |
| Enterworks | 1,309 | 1,045 | 4,142 | 2,319 |
| Total | \$40,458 | \$68, 001 | \$130, 961 | \$180, 435 |
| Gross Profit: |  |  |  |  |
| Systems and Support Services | \$ 3,119 | \$ 5,792 | \$ 11,531 | \$ 15, 837 |
| Systems Integration | 808 | 2,973 | 2,919 | 10,595 |
| Enterworks | (868) | (170) | $(1,003)$ | (562) |
| Total | \$ 3, 059 | \$ 8,595 | \$ 13, 447 | \$ 25,870 |
| Gross Margin: |  |  |  |  |
| Systems and Support Services | 14.0\% | 17.9\% | 15.2\% | 17.5\% |
| Systems Integration | 4.8\% | 8.6\% | 5.7\% | 12.1\% |
| Enterworks | (66.3)\% | (16.3)\% | (24.2)\% | (24.2)\% |
| Total | 7.6\% | 12.6\% | 10.3\% | 14.3\% |

Revenue for the quarter ended September 30, 1998 was $\$ 40.5$ million, a $\$ 27.5$ million or $40 \%$ decrease from the comparable 1997 period. Approximately $\$ 17.8$ million of this decrease was attributable to the Systems Integration Group, which experienced lower revenue primarily due to the completion of two separate projects during the third quarter of 1997: the Immigration and Naturalization Services Contract ("INS Contract") and the Joint Recruiting Information Support System Blanket Purchase Agreement ("JRISS BPA"). The INS Contract and JRISS BPA contributed revenue of $\$ 7.2$ million and $\$ 7.6$ million, respectively, in the third quarter of 1997. In addition, the Systems and Support Services Group experienced a $\$ 10.0$ million decrease in revenue from the third quarter of 1998 compared to the third quarter of 1997. This decrease was primarily due to the sale of TIS in February 1998 and the expiration of its Immigration and Naturalization Services Blanket Purchase Agreement for Field Operation Support Contract ("INS BPA") in the fourth quarter of 1997. TIS and INS BPA contributed revenue of $\$ 6.4$ million and $\$ 4.5$ million, respectively, during the third quarter of 1997 with no corresponding 1998 revenues. The declines in Systems Integration and Systems and Support Services revenue were partially offset by an increase of $\$ 264,000$ in Enterworks revenue for the third quarter of 1998 compared to the third quarter of 1997.

For the nine months ended September 30, 1998 as compared to the same 1997 period, revenue decreased $\$ 49.5$ million or $27.4 \%$ to $\$ 131.0$ million. The decrease for the nine month period includes a $\$ 36.6$ million decrease in Systems Integration revenue and a $\$ 14.7$ million decrease in Systems and Support Services revenue, partially offset by an increase of $\$ 1.8$ million in Enterworks revenue. The revenue decreases are primarily attributable to the factors noted in the preceding paragraph, including INS contract, JRISS BPA, INS BPA and TIS revenue which were $\$ 23.9$ million, $\$ 7.6$ million, $\$ 8.9$ million and $\$ 18.0$ million higher, respectively, during the first nine months of 1997 than the first nine months of 1998.

Cost of revenue was $92.4 \%$ of revenue for the quarter and $89.7 \%$ of revenue for the nine months ended September 30, 1998, as compared to $87.4 \%$ and $85.7 \%$ for the comparable 1997 periods. The increases in cost of revenue as a percentage of revenue are primarily attributable to unfavorable changes in product mix and the under absorption of infrastucture costs. On a dollar basis, the decreases in cost of revenue for the quarter and nine months as compared to the same 1997 periods are primarily attributable to the decreases in revenue.

Selling, general and administrative expenses ("SG\&A") were $\$ 6.4$ million in both the third quarter of 1998 and 1997. For the nine month period SG\&A decreased $\$ 697,000$ to $\$ 19.1$ million in 1998 from $\$ 19.8$ million in 1997. During the first nine months of 1998, the Company increased expenditures for Enterworks research and development and sales and marketing by $\$ 1.0$ million and $\$ 1.8$ million, respectively, as compared to the same 1997 period. However, these increases were more than offset by reductions in SG\&A expenditures, relating principally to the consolidation of certain administrative support functions.

Goodwill amortization expense decreased $\$ 78,000$ to $\$ 132,000$ for the three months and decreased by $\$ 187,000$ to $\$ 457,000$ for the nine months ended September 30, 1998. These reductions are due to a decrease in the goodwill balance associated with the sale of TIS, one of Telos' divisions, in early 1998.

Telos sold substantially all of the net assets of TIS in the first quarter of 1998 . The transaction generated $\$ 14.7$ million in cash proceeds and a gain of $\$ 5.7$ million. The Company expects that future quarterly revenues and operating profits will decrease, when compared to 1997, as a result of the TIS sale. Although the Company continues to seek to offset effects of the TIS sale by expanding its business base, there is no assurance that such expansion will occur.

Interest expense decreased approximately $\$ 246,000$ to $\$ 1.7$ million in the third quarter of 1998 from $\$ 1.9$ million in the comparable 1997 period, and decreased approximately $\$ 573,000$ to $\$ 5.0$ million for the nine months ended September 30, 1998 from $\$ 5.5$ million for the comparable 1997 period. These decreases are due principally to decreased debt levels in 1998.

The income tax provision was $\$ 117,000$ for the quarter and $\$ 928,000$ for the nine months ended September 30, 1998. These tax provisions were primarily attributable to state income taxes and increases in allowances relating to the recoverability of deferred tax assets. An income tax provision was not recorded for the three or nine month periods ended September 30, 1997, principally because federal and state net operating loss carryforwards were sufficient to offset taxes due for those periods.

## Liquidity and Capital Resources

For the nine months ended September 30, 1998, the Company generated $\$ 13.1$ million of cash from its operating activities. This cash was generated largely by reductions of accounts receivable of $\$ 21.7$ million, offset by the net loss from operations. Cash provided by investing activities for the nine months was $\$ 11.9$ million, which was primarily attributable to the proceeds from the sale of TIS of $\$ 14.7$ million. Cash used in financing activities during the nine month period of $\$ 25.2$ million was principally due to an $\$ 18.8$ million net repayment of the senior credit facility and the $\$ 6.0$ million retirement of preferred stock.

At September 30, 1998, the Company had outstanding debt and long-term obligations of $\$ 50.0$ million, consisting of $\$ 21.1$ million under the senior credit facility, $\$ 17.1$ million in subordinated debt and $\$ 11.8$ million in capital lease obligations.

The Company regularly evaluates its financing requirements to support its business base. Certain revenues are seasonal and are significantly influenced by customer order activity near the federal government's fiscal year end of September 30. The Company anticipates that its projected cash flows from operations together with amounts available under its senior credit facility will be adequate to fund operations at least through 1998. For 1999, in addition to projected cash flows from operations and amounts available under its senior credit facility, the Company expects to continue to evaluate various financing options to fund its activities.

In May 1998, the Company retired all of the equity holdings of Union de Banques Suisses (Luxembourg) S.A. for $\$ 6.5$ million, of which $\$ 5$ million was paid in cash in May 1998, and the remaining $\$ 1.5$ million was funded by two separate letters of credit secured by the Company's lender. UBS was paid using the first letter of credit, in the amount of $\$ 1.0$ million, in September 1998, and the second letter of credit of \$500,000 matures in November 1998.

At September 30, 1998, the Company was not in compliance with certain financial covenants contained in its senior credit facility. The Company's bank has waived this noncompliance.

Year 2000
The Company, like most owners of computer software, will be required to modify significant portions of its internal use software so that it will function properly in the year 2000. Systems that do not properly recognize date-sensitive information could generate erroneous data or cause a system to fail. The Company expects to continue to incur internal staff costs as well as consulting and other expenses related to software and infrastructure enhancements necessary to prepare the systems for the year 2000. However, management estimates that the total amount of these future costs will not have a material adverse effect on the Company's business or results of operations. Maintenance, modification costs and software purchased with the express purpose of fixing the year 2000 problem will be expensed as incurred.

The Company has been informed by its suppliers that software licensed to the Company for resale will be compliant by the year 2000. If this information is not correct, there could be a material adverse effect on the Company. Agencies of the United States Government are principal customers of the company. If such agencies experience significant year 2000 system failures, under terms of typical government contracts, the Company's performance could be delayed or contracts could be terminated for convenience, which could have a material adverse effect on the Company. If similar failures are experienced by other customers or potential customers of the Company, this would also have an impact on the Company.

Based on its internal review and the compliance information received from its suppliers, the Company does not believe that there is a need for a contingency plan for year 2000 system non-compliance. Such a plan will be developed if the Company becomes aware of any year 2000 non-compliance that would impact its critical operations. The cost of developing and implementing such a plan, if required, may in itself be material.

Management believes that software created and sold by the Company is compliant or will be compliant by the year 2000. However, because the Company is in the business of selling computer systems, the Company's risk of being subjected to lawsuits relating to year 2000 issues is likely to be greater than that of other industries. Computer systems may involve different hardware and software components from different manufacturers; therefore, it may be difficult to determine which component in a computer system may cause a year 2000 issue. As a result, the Company may be subjected to year 2000 related lawsuits independent of whether its products and services are year 2000 compliant. The outcomes of such lawsuits and the impact on the Company cannot be determined at this time.

This Quarterly Report on Form 10-Q contains forward-looking statements. For this purpose, any statements contained herein that are not statements of historical fact may be deemed to be forward-looking statements. Without limiting the foregoing, the words "believes," "anticipates," "plans," "expects" and similar expressions are intended to identify forward-looking statements. There are a number of important factors that could cause the Company's actual results to differ materially from those indicated by such forward-looking statements. These factors include, without limitation, those set forth below under the caption "Certain Factors That May Affect Future Results."

Certain Factors That May Affect Future Results
The following important factors, among others, could cause actual results to differ materially from those indicated by forward-looking statements made in this Quarterly Report on Form 10-Q and presented elsewhere by management from time to time.

A number of uncertainties exist that could affect the Company's future operating results, including, without limitation, general economic conditions, the timing and approval of the federal government's fiscal year budget, business growth through obtaining new business and, once obtained, the Company's ability to perform successfully at a profit, the Company's ability to convert contract backlog to revenue, the Company's ability to secure adequate capital and financing to support continued business growth, and the risk of the federal government terminating contracts with the Company. While the Company has not experienced significant contract terminations with the federal government, the federal government can terminate at its convenience. Should this occur, the Company's operating results could be materially adversely impacted.

As a high percentage of the Company's revenue is derived from business with the federal government, the Company's operating results could be adversely impacted should the federal government not approve and implement its annual budget in a timely fashion.

While the Company believes it has adequate financing to support its revenue base anticipated for the remainder of 1998, the Company's growth depends upon its ability to obtain additional capital and financing sources. The Company regularly reviews the requirements for additional financing. However, no assurance can be made on whether such financing, if necessary, can be obtained on acceptable terms.

Item 1. Legal Proceedings
The Company is party to various lawsuits arising in the ordinary course of business. In the opinion of management, while the results of litigation cannot be predicted with certainty, the final outcome of such matters will not have a material adverse effect on the Company's consolidated financial position or results of operations.

Item 2. Changes in Securities and Use of Proceeds
On May 8, 1998 the Company entered into an agreement with one of its shareholders, Union de Banques Suisses (Luxembourg) S.A. ("UBS"), to retire all of UBS's equity holdings in the Company. These equity holdings included all of the 7,500 shares of the Company's Class B Preferred Stock with a liquidation preference of $\$ 1,000$ per share, and the cumulative unpaid dividends of approximately $\$ 4.8$ million, $1,837,773$ shares of the Company's Class A Common Stock, and 1,312,695 of the Company's Class A Common stock warrants. The purchase price to retire these interests was $\$ 6.5$ million, of which $\$ 5$ million was paid in cash, and the remaining $\$ 1.5$ million was funded by two separate letters of credit secured by the Company's lender. The first letter of credit matured 120 days after the date of the transaction, and the second letter of credit will mature 180 days from the date of the transaction.

Item 3. Defaults Upon Senior Securities

Senior Redeemable Preferred Stock
The Company has not declared dividends on its Senior Redeemable Preferred Stock, Series A-1 and A-2, since their issuance. Total undeclared unpaid dividends accrued for financial reporting purposes are $\$ 2,524,000$ for the Series A-1 and A-2 Preferred Stock at September 30, 1998.

12\% Cumulative Exchangeable Redeemable Preferred Stock
Through November 21, 1995, the Company had the option to pay dividends in additional shares of Preferred Stock in lieu of cash (provided there were no blocks on payment as further discussed below). Dividends are payable by the Company, provided the Company has legally available funds under Maryland law and is able to pay dividends under its charter and other corporate documents, when and if declared by the Board of Directors, commencing June 1, 1990, and on each six month anniversary thereof. Dividends in additional shares of the Preferred Stock were paid at the rate of 0.06 of a share for each $\$ .60$ of such dividends not paid in cash. No dividends have been declared or paid during fiscal years 1992 through 1998. Cumulative undeclared dividends as of September 30, 1998 accrued for financial reporting purposes totaled $\$ 16,892,000$. Dividends for the years 1992 through 1994 and for the dividend payable June 1, 1995 were accrued under the assumption that the dividend will be paid in additional shares of preferred stock and are valued at $\$ 3,950,000$. Had the Company accrued these dividends on a cash basis, the total amount accrued would have been $\$ 15,101,000$. For the cash dividends payable since December 1, 1995 the Company has accrued \$12, 942, 000 .

The Company has not declared or paid dividends since 1991, due to restrictions and ambiguities relating to the payment of dividends contained within its charter, its working capital facility agreement, and under Maryland law.

## Item 4. Submission of Matters to a Vote of Security Holders

On July 31, 1998, at a special meeting of the holders of the $12 \%$ Cumulative Exchangeable Redeemable Preferred Stock ("12\% Preferred Stock"), a vote was taken to elect two new Class D directors. Mr. Julio E. Heurtematte, Jr. and Mr. Malcolm M.B. Sterrett were elected by plurality vote of all shareholders present at the meeting, in person or by proxy, which represented a majority of the Company's 12\% Preferred Stock outstanding. Specifically, Mr. Heurtematte received 2,617, 736 votes, and Mr. Sterrett also received 2,617,736 votes.

Item 6. Exhibits and Reports on Form 8-K
(a) Exhibits:

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Financial Data Schedule
(b) Reports on Form 8-K:

None.
Item 5 and Item 7 are not applicable and have been omitted.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

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DATE:
Telos Corporation
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/s/ Lorenzo Tellez
Lorenzo Tellez
(Principal Financial Officer \&
Principal Accounting Officer)

This schedule contains summary financial information extracted from the consolidated balance sheets and statements of income for Telos Corporation and is qualified in its entirety by reference to such financial statements.

> 3-MOS
> Dec-31-1998
> Sep-30-1998
> 471, 000
> 0
> 36,268, 000
> 785,000
> 12,581, 000
> 477,000
> 38, 877, 000
> 24,270,000
> 81, 469, 000
> 36, 035, 000
> 49, 933, 000
> 38,789,000
> 0
> 78, 000
> 81,469, 000
> $(43,288,000)$
> $16,802,000$
> 40,458, 000
> 15,640
> 37,399, 000
> 0
> 1,662,000
> 117, 000
> $(5,284,000)$
> 0
> $(5,284,000)$
> $\begin{aligned} & 0 \\ & 0\end{aligned}$

