# Commission file number: 1-8443 

## TELOS CORPORATION

(Exact name of registrant as specified in its charter)

$$
\begin{array}{cll}
\text { Maryland } & & 52-0880974 \\
\text { (State of Incorporation) } & \text { (I.R.S. Employer Identification No.) }
\end{array}
$$

19886 Ashburn Road, Ashburn, Virginia 20147-2358

> Registrant's Telephone Number, including area code: (703) 724-3800

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or $15(\mathrm{~d})$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

YES $\quad \mathrm{X}$ NO
$---\quad---$ -
As of May 1, 2000 the registrant had $21,241,980$ shares of Class A Common Stock, no par value, $4,037,628$ shares of Class B Common Stock, no par value; and $3,185,586$ shares of $12 \%$ Cumulative Exchangeable Redeemable Preferred Stock, par value $\$ .01$ per share, outstanding.

No public market exists for the registrant's Common Stock.
Number of pages in this report (excluding exhibits): 16

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PART I - FINANCIAL INFORMATION TELOS CORPORATION AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS
(UNAUDITED)
(amounts in thousands)

| Three | Months Ended March 31, |
| :---: | :---: |
| 2000 |  |

Sales

| Systems and Support Services | $\$ 19,161$ | $\$ 21,932$ |
| :--- | ---: | ---: |
| Products | 12,933 | 16,699 |
|  | ----- | ---- |

Costs and expenses
Cost of sales
Selling, general and administrative expenses

| 28,093 | 34,176 |
| ---: | ---: |
| 4,210 | 4,381 |
| 89 | 132 |
| ----- | ---- |

Operating loss
(298)
(58)

Other income (expenses)
Other income

| 20 | 31 |
| :---: | :---: |
| - | $(4,023)$ |
| $(1,137)$ | $(1,550)$ |

Loss before taxes
$(1,415) \quad(5,600)$
Income tax benefit
487

1,478
Net loss
$\$(928) \quad \$(4,122)$
=======

The accompanying notes are an integral part of these condensed consolidated financial statements.

# TELOS CORPORATION AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS <br> （amounts in thousands） <br> （Unaudited） 

ASSETS

MARCH 31， 2000
DECEMBER 31， 1999

Current assets
Cash and cash equivalents（includes restricted cash of $\$ 54$ at March 31， 2000 and December 31，1999）
Accounts receivable，net

| \＄ | 150 | \＄ |
| ---: | ---: | ---: |
| 28,129 | 27,030 |  |
| 4,311 | 4,779 |  |
| 5,001 | 4,802 |  |
| 184 |  | 83 |
| ---- | --- |  |
| 37,775 |  | 37,009 |

Property and equipment，net of accumulated depreciation of $\$ 8,714$ and $\$ 23,093$ ，respectively
12，280 12，236

Goodwill
4，195 4，284

Investment in Enterworks
－－
Deferred income taxes，long term

| 3,266 | 2,930 |
| ---: | ---: |
| 491 | 427 |

Other assets
－－－－－
\＄58， 007
＝ニニニ＝＝
\＄56，886 ＝ニニニニ＝

Current liabilities

| Accounts payable | \＄8，126 | \＄13，792 |
| :---: | :---: | :---: |
| Other current liabilities | 3，581 | 3，421 |
| Unearned revenue | 6，582 | 5，183 |
| Accrued compensation and benefits | 7，165 | 7，645 |
| Total current liabilities | 25，454 | 30，041 |
| or credit facility | 23，241 | 16，508 |
| or subordinated notes | 8，537 | 8，537 |
| tal lease obligations | 11，266 | 11，362 |
| Total liabilities | 68，498 | 66，448 |

Redeemable preferred stock

Senior redeemable preferred stock
Redeemable preferred stock
Total preferred stock

| 6,160 | 6,054 |
| ---: | ---: |
| 37,360 | 36,975 |
| ---- | ---- |
| 43,520 | 43,029 |

Stockholders＇investment

Common stock
78
78
Capital in excess of par
Retained deficit
Total stockholders＇investment

| （ 54,089 ） | （52， 669 |
| :---: | :---: |
| $(54,011)$ | $(52,591)$ |
| \＄58， 007 | \＄56，886 |


|  | Three Months |
| :---: | :---: |
|  | Ended March 31 |
| 2000 |  |

Operating activities:
Net loss
\$ (928) \$ $(4,122)$
Adjustments to reconcile net loss to
cash (used in) provided by operating activities:
Gain on sale of fixed assets
(88)
Depreciation and amortization

| -- | $(88)$ |
| ---: | ---: |
| 415 | 1,027 |
| 89 | 132 |
| 124 | 666 |
| $(6,119)$ | 17,422 |
| -------- | --- |
| $(6,419)$ | 15,037 |
| --------- |  |

Investing activities:
Proceeds from sale of fixed assets

| -- | 171 |
| :---: | :---: |
| $(392)$ | $(382)$ |
| -- | $(762)$ |
| ----- | $(973)$ |
| ----- | ---- |

Financing activities:
Proceeds from (repayments of) senior credit
facility, net
Payments under capital leases
Cash provided by (used in) financing activities

Decrease in cash and cash equivalents
Cash and cash equivalents at beginning of period
Cash and cash equivalents at end of period

6,733
(87)
-------6
6,646
$-----\quad(14,085)$

| (165) |  | (21) |  |
| :---: | :---: | :---: | :---: |
|  | 315 |  | 408 |
| \$ | 150 | \$ | 387 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(UNAUDITED)

## GENERAL

The accompanying condensed consolidated financial statements are unaudited and include the accounts of Telos Corporation ("Telos") and its wholly owned subsidiaries, Telos Corporation (California), and Telos International Corporation (collectively, the "Company"). Significant intercompany transactions have been eliminated. In the opinion of the Company, the accompanying financial statements reflect all adjustments and reclassifications (which include only normal recurring adjustments) necessary for their fair presentation in conformity with generally accepted accounting principles. Interim results are not necessarily indicative of fiscal year performance because of the impact of seasonal and short-term variations. These financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in the Company's annual report on Form $10-\mathrm{K}$ for the fiscal year ended December 31, 1999.

In June 1998, the Financial Accounting Standards Board ("FASB") issued SFAS No. 133, "Accounting or Derivative Instruments and Hedging Activities." SFAS 133 establishes accounting and reporting standards for derivative instruments, including derivative instruments embedded in other contracts, and for hedging activities. SFAS 133, as amended by SFAS 137, "Accounting for Derivative Instruments and Hedging Activities - Deferral of the effective date of FASB Statement No. 133, an amendment of FASB Statement No. 133", is effective for all quarters of the Company's year ending December 31, 2001. The Company currently does not engage or plan to engage in the use of derivative instruments, and does not expect SFAS 133 to have a material impact on the results of operations.

In December 1999, the Securities and Exchange Commission issued Staff Accounting Bulletin 101 "Revenue Recognition in Financial Statements" ("SAB 101") to provide guidance regarding the recognition, presentation and disclosure of revenue in the financial statements. The Company expects to adopt the provisions of $S A B 101$ (as amended by $S A B$ 101A which deferred the implementation date by one quarter) on April 1, 2000. Management does not anticipate the adoption of SAB 101 to have a material impact on its results of operations or financial condition.

In April 2000, the FASB issued FASB Interpretation No. 44 "Accounting for Certain Transactions Involving Stock Compensation; Interpretation of APB Opinion No. 25 " ("FIN 44"). The Company is evaluating the provisions of FIN 44.

Certain reclassifications have been made to the prior year's financial statements to conform to the classifications used in the current period.

On December 30, 1999, Enterworks, Inc. ("Enterworks"), a majority-owned subsidiary of the Company, completed a private placement of $21,739,127$ shares of Series A Convertible Preferred Stock ("Preferred Stock") at a price of $\$ 1.15$ per share. The sale generated gross proceeds of $\$ 25,000,000$. In addition, the Company entered into a series of concurrent transactions pursuant to which the Company's voting interest in Enterworks was reduced to approximately $34.8 \%$. The concurrent transactions were as follows:

1. The Company converted approximately $\$ 7.6$ million of its Senior Subordinated Notes, Series B, C and D held by investors, plus the accrued interest and the waiver of prepayment premium associated with these notes, into shares of Enterworks' Common Stock owned by the Company at an exchange ratio of one share of Enterworks' Common Stock for each $\$ 1.00$ principal amount of notes payable. These subordinated notes had a maturity date of October 1, 2000.
2. Enterworks purchased 5,000,000 shares of Enterworks' Common Stock owned by the Company at a price of $\$ 1.00$ per share. This amount was reduced by $20 \%$ of the Agent's fee, the Company's pro rata share of the proceeds from the transaction. The net amount received was $\$ 4.7$ million. This transaction, together with the one described above, resulted in an extraordinary gain, net of tax of $\$ 5.3$ million, of $\$ 8.0$ million, which is included in the Company's statement of operations for the year ended December 31, 1999.
3. Enterworks' payable to the Company, which was approximately $\$ 24.4$ million at December 30, 1999, was cancelled in its entirety before the issuance of Series A Preferred Stock. The forgiveness of the payable increased the Company's investment in Enterworks. Funding required to cover Enterworks' working capital needs from November 30, 1999 to the date of closing was funded by the Company and will be repaid through collections from Enterworks' trade accounts receivable. This funding approximated \$2.0 million. This forgiveness of intercompany debt is deemed by management to be a normal occurrence of a capital raising transaction.
4. Enterworks issued 4,000,000 shares of Enterworks' Common Stock to Telos concurrent with the issuance of Series A Preferred Stock. This issuance increased the Company's investment in Enterworks as it increased the number of shares the Company owned in Enterworks.
5. Enterworks issued a warrant to acquire 350,000 shares of Enterworks' Common Stock to Telos' primary lender, Bank of America, in connection with obtaining the necessary approvals for this offering. The exercise price of the warrant equaled $\$ 1.15$ per share, the same per share price of the Series A Preferred Stock. This warrant was recorded at its fair market value as a charge to interest expense and a reduction to the Company's investment in Enterworks.
6. Telos contributed 210,912 shares of Enterworks' Common Stock owned by Telos to the Enterworks Treasury for the subsequent grant of warrants to the Agent, Deutsche Bank Alex. Brown. This issuance of warrants was also part of the Agent's fee. This contribution of shares was also a charge to interest expense and a reduction to the Company's investment in Enterworks.

As a result of the reduction of the Company's ownership percentage in Enterworks the Company changed its method of accounting for its investment in Enterworks from the consolidation method to the equity method. Pursuant to this change the Company's interest in the losses of Enterworks have been reported separately as "Equity in Net Losses of Enterworks" in the Company's consolidated statement of operations for the three months ended March 31, 2000. Additionally, the Company established an "Investment in Enterworks" account in accordance with APB 18. As of March 31, 2000 and December 30, 1999, respectively, the balance is zero in the Investment in Enterworks account due to the fact that the Company's share of cumulative losses exceeds its investment basis.

## NOTE 3. SALE OF ASSETS

On September 29, 1999, the Company sold substantially all of the assets of its computer maintenance and service business, Telos Field Engineering, Inc. ("TFE"), to TFE Technology Holdings, LLC ("TFE Holdings"), an affiliate of Carr \& Company, for $\$ 10$ million. As a result of this sale, the Company recorded a gain of $\$ 4.7$ million in its consolidated statement of operations for the year ended December 31, 1999. This gain included a write-off of $\$ 2.1$ million of goodwill allocated to TFE operations. The Company and TFE Holdings entered into a one-year corporate services agreement on the date of the sale. Under the terms of the Agreement, Telos will continue to provide certain administrative support functions to TFE Holdings, including but not limited to finance and accounting and human resources, in return for a monthly payment.

## NOTE 4. DEBT OBLIGATIONS

## Senior Credit Facility

The Company has a $\$ 35$ million Senior Credit Facility ("the Facility") with a bank which matures on July 1, 2001. Borrowings under the Facility are collateralized by a majority of the Company's assets including accounts receivable, inventory, and Telos' stock in Enterworks, Inc. The amount of available borrowings fluctuates based on the underlying asset borrowing base. At March 31, 2000, the Company was not in compliance with several covenants contained within the Facility, including covenants relating to certain leverage, net worth, tangible capital and fixed charge coverage goals. The bank has waived this non-compliance.

Senior Subordinated Notes
In 1995 the Company issued Senior Subordinated Notes ("Notes") to certain shareholders. The Notes are classified as either Series B or Series C. Series B Notes are collateralized by fixed assets of the Company. Series C Notes are unsecured. Both the Series $B$ and Series $C$ Notes have a maturity date of April 1, 2001 and have interest rates ranging from 14\% to 17\%. Interest is paid quarterly on January 1, April 1, July 1, and October 1 of each year. The Notes can be prepaid at the Company's option. Additionally, these Notes have a cumulative payment premium of $13.5 \%$ per annum payable only upon certain circumstances. These circumstances include an initial public offering of the Company's common stock or a significant refinancing, to the extent that net proceeds from either of the above events are received and are sufficient to pay the premium. Due to the contingent nature of the premium payment, the associated premium expense will only be recorded after the occurrence of a triggering event. At March 31, 2000, the prepayment premium that would be due upon a triggering event is $\$ 6.8 \mathrm{million}$.

In conjunction with the Enterworks private placement offering (Note 2), the Company retired approximately $\$ 1.0$ million of Series $B$ Notes, and $\$ 4.8$ million of Series C Notes in exchange for shares of Enterworks' common stock owned by the Company at an exchange ratio of one share of Enterworks' common stock for each $\$ 1.00$ principal amount of notes payable. In addition to the retirement of these notes, accrued interest of approximately $\$ 300,000$ was forgiven and the holders of these notes waived their rights to the prepayment premium associated with these notes.

The balances of the Series $B$ and Series $C$ Notes were $\$ 5.5$ million and $\$ 3.0$ million, respectively, at March 31, 2000 and December 31, 1999.

NOTE 5. PREFERRED STOCK

## SENIOR REDEEMABLE PREFERRED STOCK

The components of the senior redeemable preferred stock are Series A-1 and Series A-2, each with $\$ .01$ par value and 1,250 and 1,750 shares authorized, issued and outstanding, respectively. The Series A-1 and Series A-2 carry a cumulative per annum dividend rate of $14.125 \%$ of their liquidation value of $\$ 1,000$ per share. The dividends are payable semi-annually on June 30 and December 31 of each year. The liquidation preference of the preferred stock is the face amount of the Series A-1 and A-2 Stock ( $\$ 1,000$ per share), plus all accrued and unpaid dividends. The Company is required to redeem all of the outstanding shares of the stock on December 31, 2001, subject to the legal availability of funds. Mandatory redemptions are required from excess cash flows, as defined in the stock agreements. The Series A-1 and A-2 redeemable preferred stock is senior to all other present and future equity of the Company. The Series A-1 is senior to the Series A-2. The Company has not declared dividends on its senior redeemable preferred stock since its issuance. At March 31, 2000 and December 31, 1999 undeclared, unpaid dividends relating to Series A-1 and A-2 redeemable preferred stock totaled \$3,160,000 and \$3,054,000, respectively.

## 12\% CUMULATIVE EXCHANGEABLE REDEEMABLE PREFERRED STOCK

A maximum of $6,000,000$ shares of $12 \%$ Cumulative Exchangeable Redeemable Preferred Stock (the "Public Preferred Stock"), par value $\$ .01$ per share, has been authorized for issuance. The Company initially issued $2,858,723$ shares of 12\% Cumulative Exchangeable Redeemable Preferred Stock (the "Public Preferred Stock") pursuant to the acquisition of the Company during fiscal year 1990. The Public Preferred Stock was recorded at fair value on the date of original issue, November 21, 1989, and the Company is making periodic accretions under the interest method of the excess of the redemption value over the recorded value. Accretion for the three months ended March 31, 2000 was $\$ 385,000$. The Company declared stock dividends totaling 736,863 shares in 1990 and 1991.

In November 1998, the Company retired 410,000 shares of the Public Preferred Stock held by certain shareholders. The Company repurchased the stock at $\$ 4.00$ per share. The carrying value of these shares was determined to be $\$ 3.8$ million, and the $\$ 2.2$ million excess of the carrying amount of these shares of Public Preferred Stock over the redemption price of $\$ 1.6$ million was recorded as an increase in capital in excess of par; there was no impact on income from this transaction.

The Public Preferred Stock has a 20 year maturity; however, the Company must redeem, out of funds legally available, $20 \%$ of the Public Preferred Stock on the 16th, 17th, 18th and 19th anniversaries of November 21, 1989, leaving 20\% to be redeemed at maturity. On any dividend payment date after November 21, 1991, the Company may exchange the Public Preferred Stock, in whole or in part, for $12 \%$ Junior Subordinated Debentures that are redeemable upon terms substantially similar to the Public Preferred Stock and subordinated to all indebtedness for borrowed money and like obligations of the Company.

The Public Preferred Stock accrues a semi-annual dividend at an annual rate of $12 \%$ ( $\$ 1.20$ ) per share, based on the liquidation preference of $\$ 10$ per share, and is fully cumulative. Through November 21, 1995, the Company had the option to pay dividends in additional shares of Preferred Stock in lieu of cash. Dividends in additional shares of the Preferred Stock are paid at the rate of $6 \%$ of a share of the Preferred Stock for each $\$ .60$ of such dividends not paid in cash. Dividends are payable by the Company, provided the Company has legally available funds under Maryland law, when and if declared by the Board of Directors, commencing June 1, 1990, and on each six month anniversary thereof. For the years 1992 through 1994 and for the dividend payable June 1, 1995, the Company has accrued undeclared dividends in additional shares of preferred stock. These accrued dividends are valued at $\$ 3,950,000$. Had the Company accrued such dividends on a cash basis, the total amount accrued would have been $\$ 15,101,000$. For the cash dividends payable since December 1, 1995, the Company has accrued \$18,677,000.

The Company has not declared or paid dividends since 1991, due to restrictions and ambiguities relating to the payment of dividends contained within its charter, its working capital facility agreement, and under Maryland law.

NOTE 6. REPORTABLE BUSINESS SEGMENTS
The Company adopted SFAS No. 131, "Disclosures About Segments of an Enterprise and Related Information", in 1998 which changes the way the Company reports information about its operating segments.

At March 31, 2000, the Company has two reportable segments: Systems and Support Services and Products. The Company evaluates the performance of its operating segments based on revenue, gross profit and income before goodwill amortization, income taxes, non-recurring items and interest income or expense.

Summarized financial information concerning the Company's reportable segments for the three months ended March 31, 2000 and 1999 is shown in the following table. The "other" column includes corporate related items. Enterworks, Inc. (Note 2) was disclosed as a segment in 1999 filed reports and therefore it is still identified as a segment in the 1999 captions below.

Systems and
Support Services Products Enterworks Other Total
MARCH 31, 2000

| External Revenues | \$ | 19,161 |  | 12,933 | \$ | -- | \$ | -- | \$ | 32,094 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Intersegment Revenues | \$ | -- | \$ | -- | \$ | -- | \$ | -- | \$ | -- |
| Gross Profit | \$ | 2,704 | \$ | 1,297 | \$ | -- | \$ | -- | \$ | 4,001 |
| Segment profit (loss) | \$ | 44 | \$ | (253) | \$ | -- | \$ | -- | \$ | (209) |
| Total assets | \$ | 15,139 | \$ | 18,940 | \$ | -- | \$ | 23,928 | \$ | 58, 007 |
| Capital Expenditures | \$ | 192 | \$ | 2 | \$ | -- | \$ | 198 | \$ | 392 |
| Depreciation \& Amortization | \$ | 131 | \$ | 69 | \$ | -- | \$ | 304 | \$ | 504 |
| MARCH 31, 1999 |  |  |  |  |  |  |  |  |  |  |
| External Revenues | \$ | 21,932 | \$ | 16,699 | \$ | -- | \$ | -- | \$ | 38,631 |
| Intersegment Revenues | \$ | 151 | \$ | -- | \$ | -- | \$ | -- | \$ | 151 |
| Gross Profit | \$ | 3,637 | \$ | 818 | \$ | -- | \$ | -- | \$ | 4,455 |
| Segment profit (loss) | \$ | (649) | \$ | 723 | \$ | -- | \$ | -- | \$ | 74 |
| Total assets | \$ | 43, 281 | \$ | 3,647 | \$ | 5,595 | \$ | 18,517 | \$ | 71,040 |
| Capital Expenditures | \$ | 34 | \$ | 6 | \$ | 302 | \$ | 40 | \$ | 382 |
| Depreciation \& Amortization | \$ | 235 | \$ | 65 | \$ | 529 | \$ | 330 | \$ | 1,159 |

The Company does not have material international revenues, profit (loss), assets or capital expenditures. The Company's business is not concentrated in a specific geographical area within the United States, as it has 12 separate facilities located in 4 states and Europe and Asia.

## GENERAL

Sales for the first three months of 2000 were $\$ 32.1$ million, a decrease of $\$ 6.5$ million or $16.9 \%$ as compared to the same 1999 period. This decrease was primarily attributable to a $\$ 2.8$ million decline in sales from the Company's Systems and Support Services Group, which was impacted by the sale of the Company's field engineering division ("TFE") in September 1999. The decrease was also attributable to a decline in the Company's Product Group sales of $\$ 3.7$ million which was primarily due to the protracted start up period of its Infrastructure Solutions 1 contract which was the follow-on to the Small Multi-user Computer II ("SMCII") contract which expired in April 1999.

Operating losses through the first three months of 2000 were approximately $\$ 298,000$ as compared to an operating loss of $\$ 58,000$ during the same 1999 period. Operating profitability declined principally because of the reduced sales volume discussed above.

Total backlog from existing contracts was approximately $\$ 229.2$ million and $\$ 242.2$ million as of March 31, 2000 and December 31, 1999, respectively. As of March 31, 2000, the funded backlog of the Company totaled $\$ 56.8$ million, an increase of $\$ 12.1$ million from December 31, 1999. Funded backlog represents aggregate contract revenues remaining to be earned by the Company at a given time, but only to the extent, in the case of government contracts, funded by a procuring government agency and allotted to the contracts.

## RESULTS OF OPERATIONS

The condensed consolidated statements of operations include the results of operations of Telos Corporation and its wholly owned subsidiaries. The major elements of the Company's operating expenses as a percentage of sales for the three-month periods ended March 31, 2000 and 1999 were as follows:

|  | Three Months Ended March 31, |  |
| :---: | :---: | :---: |
|  | 2000 | 1999 |
| Sales | 100.0\% | 100.0\% |
| Cost of sales | (87.5) | (88.5) |
| SG\&A expenses | (13.1) | (11.3) |
| Goodwill amortization | (0.3) | (0.3) |
| Operating loss | (0.9) | (0.1) |
| Equity in net losses of Enterworks | -- | (10.4) |
| Other income | -- | -- |
| Interest expense | (3.5) | (4.0) |
| Loss before taxes | (4.4) | (14.5) |
| Income tax benefit (provision) | 1.5 | 3.8 |
| Net loss | (2.9)\% | (10.7)\% |

Sales, gross profit, and gross margin by market segment for the first quarter of 2000 and 1999 were as follows:

(amounts in thousands)
Sales:

Systems and Support Services
Products
Total

Gross Profit:
Systems and Support Services
Products
Total
Gross Margin:
Systems and Support Services
Products
Total

| \$19, 161 | \$21,932 |
| :---: | :---: |
| 12,933 | 16,699 |
| \$32, 094 | \$38,631 |


| $\$ 2,704$ | $\$ 3,637$ |
| ---: | ---: |
| 1,297 | 818 |
| ---- | --- |
| $\$ 4,001$ | $\$ 4,455$ |
| $====$ | $=====$ |
|  |  |
| $14.1 \%$ | $16.6 \%$ |
| $10.0 \%$ | $4.9 \%$ |
| $12.5 \%$ | $11.5 \%$ |

For the three-month period ended March 31, 2000, sales decreased by $\$ 6.5$ million, or $16.9 \%$, to $\$ 32.1$ million from $\$ 38.6$ million for the comparable 1999 period. Of the $\$ 6.5$ million decrease, $\$ 2.8$ million was attributable to the Systems and Support Services Group. The Group's comparable revenues were impacted by the sale of the Company's field engineering division ("TFE") in September 1999. The TFE division generated sales of $\$ 8.3$ million in the first quarter of 1999. The decrease in the Group's revenue was partially offset by increases in the Company's Ft. Monmouth and Ft. Sill contracts and increases in the Company's information security and advanced messaging businesses. The overall decline in sales was also attributable to a decrease in the Company's Product Group Sales of $\$ 3.7$ million primarily due to the protracted start up period of its Infrastructure Solutions 1 Contract.

Cost of sales was $87.5 \%$ of sales the three-month period ended March 31, 2000, as compared to $88.5 \%$ in the comparable 1999 period. The decrease in cost of sales as a percentage of sales primarily resulted from the increase of the Company's new business area's portion of total Company sales. The Company's new businesses, such as information security, wireless, enterprise management and advanced messaging, have higher margin sales than all other groups.

Gross profit decreased by approximately $\$ 500,000$ in the first quarter of 2000 to $\$ 4.0$ million from $\$ 4.5$ million in the comparable 1999 period as a result of the decline in sales discussed above. Total Company gross margins were $12.5 \%$ and $11.5 \%$ for the three-month periods ended March 31, 2000 and 1999, respectively.

Selling, general and administrative costs decreased for the three-month period by approximately $\$ 200,000$ to $\$ 4.2$ million in 2000 from $\$ 4.4$ million in 1999. This decrease is primarily due to the sale of TFE in September 1999. The Company no longer funds the general and administrative effort for that division. SG\&A as a percentage of sales were $13.1 \%$ and $11.3 \%$ for the three-month periods ended March 31, 2000 and 1999, respectively.

Goodwill amortization expense was $\$ 89,000$ for the three months ended March 31, 2000 compared to $\$ 132,000$ for the period ended March 1999. The decrease in goodwill amortization was a result of the goodwill write-off associated with the sale of TFE.

Operating profitability declined by $\$ 240,000$ during the three months ended March 31, 2000 to approximately $\$ 298,000$ in operating loss. The Company had an operating loss of $\$ 58,000$ in the comparable period of 1999. The decrease in operating profit resulted primarily from the aforementioned decline in sales.

Interest expense decreased by approximately $\$ 400,000$ to $\$ 1.1$ million during the three-month period ended March 31, 2000, from $\$ 1.5$ million in the comparable period of 1999. The decrease was attributable to decreased debt levels in 2000.

The Company recorded a tax benefit of approximately $\$ 500,000$ and $\$ 1.5$ million for the three-month periods ended March 31, 2000 and 1999, respectively, principally due to the net operating loss carryforwards generated by the Company.

## LIQUIDITY AND CAPITAL RESOURCES

For the three months ended March 31, 2000, the Company used $\$ 6.4$ million of cash in its operating activities. This cash was used to reduce the Company's accounts payable balance of $\$ 5.7$ million and fund losses incurred in operations. Cash used in investing activities was $\$ 392,000$. Cash was provided by financing activities during the quarter under borrowings under the Company's credit facility of $\$ 6.7$ million.

At March 31, 2000, the Company had outstanding debt and long term obligations of $\$ 43.0$ million, consisting of $\$ 23.2$ million under the secured senior credit facility, $\$ 8.5$ million in subordinated debt, and $\$ 11.3$ million in capital lease obligations. The Company believes it will generate enough funds in the ordinary course of business during the next twelve months to fund its operations and service its debt and capital lease obligations.

At March 31, 2000, the Company had an outstanding balance of $\$ 23.2$ million on its $\$ 35$ million Senior Credit Facility (the "Facility"). The Facility matures on July 1, 2001 and is collateralized by a majority of the Company's assets (including inventory, accounts receivable and Telos' stock in Enterworks). The amount of borrowings fluctuates based on the underlying asset borrowing base as well as the Company's working capital requirements. At March 31, 2000, the Company, under its borrowing base formula, had $\$ 1.4$ million of unused availability. The Facility has various covenants that may, among other things, restrict the ability of the Company to merge with another entity, sell or transfer certain assets, pay dividends and make other distributions beyond certain limitations. The Facility also requires the Company to meet certain leverage, net worth, interest coverage and operating goals. At March 31, 2000, the Company was not in compliance with several covenants contained in the Facility; however, the bank has waived this non-compliance.

## NEW ACCOUNTING PRONOUNCEMENTS

In June 1998, the Financial Accounting Standards Board ("FASB") issued SFAS No. 133, "Accounting or Derivative Instruments and Hedging Activities." SFAS 133 establishes accounting and reporting standards for derivative instruments, including derivative instruments embedded in other contracts, and for hedging activities. SFAS 133, as amended by SFAS 137, "Accounting for Derivative Instruments and Hedging Activities - Deferral of the effective date of FASB Statement No. 133, an amendment of FASB Statement No. 133", is effective for all quarters of the Company's year ending December 31, 2001. The Company currently does not engage or plan to engage in the use of derivative instruments, and does not expect SFAS 133 to have a material impact on the results of operations.

In December 1999, the Securities and Exchange Commission issued Staff Accounting Bulletin 101 "Revenue Recognition in Financial Statements" ("SAB 101") to provide guidance regarding the recognition, presentation and disclosure of revenue in the financial statements. The Company expects to adopt the provisions of SAB 101 (as amended by SAB 101A which deferred the implementation date by one quarter) on April 1, 2000. Management does not anticipate the adoption of SAB 101 to have a material impact on its results of operations or financial condition.

In April 2000, the FASB issued FASB Interpretation No. 44 "Accounting for Certain Transactions Involving Stock Compensation; Interpretation of APB Opinion No. 25 " ("FIN 44"). The Company is evaluating the provisions of FIN 44.

## FORWARD-LOOKING STATEMENTS

This Quarterly Report on Form 10-Q contains forward-looking statements. For this purpose, any statements contained herein that are not statements of historical fact may be deemed to be forward-looking statements. Without limiting the foregoing, the words "believes," "anticipates," "plans," "expects" and similar expressions are intended to identify forward-looking statements. There are a number of important factors that could cause the Company's actual results to differ materially from those indicated by such forward-looking statements. These factors include, without limitation, those set forth below under the caption "Certain Factors That May Affect Future Results."

## CERTAIN FACTORS THAT MAY AFFECT FUTURE RESULTS

The following important factors, among others, could cause actual results to differ materially from those indicated by forward-looking statements made in this Quarterly Report on Form 10-Q and presented elsewhere by management from time to time.
operating results, including, without limitation, general economic conditions, the timing and approval of the federal government's fiscal year budget, business growth through obtaining new business and, once obtained, the Company's ability to successfully perform at a profit, the Company's ability to convert contract backlog to revenue, the Company's ability to secure adequate capital and financing to support continued business growth, and the risk of the Federal government terminating contracts with the Company. While the Company has not experienced contract terminations with the Federal government, the Federal government can terminate at its convenience. Should this occur, the Company's operating results could be adversely impacted.

As a high percentage of the Company's revenue is derived from business with the federal government, the Company's operating results could be adversely impacted should the Federal government not approve and implement its annual budget in a timely fashion.

ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK
The Company's exposure to market risk for changes in interest rates relates primarily to the Company's long-term debt obligations.

The Company is exposed to interest rate volatility with regard to its variable rate debt obligations under its Senior Credit Facility. This facility bears interest at $1.00 \%$, subject to certain adjustments, over the bank's base rate. The weighted average interest rate in 1999 was $9.89 \%$. This facility expires on July 1, 2001 and has an outstanding balance of $\$ 23.2$ million at March 31, 2000.

The Company's other long-term debt at March 31, 2000 consists of Senior Subordinated Notes B and C which bear interest at fixed rates ranging from 14\% to $17 \%$. The Senior Subordinated Notes mature as to principal in the aggregate amount of $\$ 8,537,000$ on April 1, 2001. The Company has no cash flow exposure due to rate changes for its Senior Subordinated Notes.

ITEM 1. LEGAL PROCEEDINGS
The Company is party to various lawsuits arising in the ordinary course of business. In the opinion of management, while the results of litigation cannot be predicted with certainty, the final outcome of such matters will not have a material adverse effect on the Company's consolidated financial position, results of operations, or of cash flows.

ITEM 3. DEFAULTS UPON SENIOR SECURITIES

## SENIOR PREFERRED STOCK

The Company has not declared dividends on its Senior Redeemable Preferred Stock, Series A-1 and A-2, since its issuance. Total undeclared unpaid dividends, accrued for financial reporting purposes, are $\$ 3,160,000$ for the Series A-1, A-2 Preferred stock at March 31, 2000.

## 12\% CUMULATIVE EXCHANGEABLE REDEEMABLE PREFERRED STOCK

Through November 21, 1995, the Company had the option to pay dividends in additional shares of Preferred Stock in lieu of cash, (provided there were no blocks on payment as further discussed below). Dividends are payable by the Company, provided the Company has legally available funds under Maryland law and is able to pay dividends under its charter and other corporate documents, when and if declared by the Board of Directors, commencing June 1, 1990, and on each six month anniversary thereof. Dividends in additional shares of the Preferred Stock were paid at the rate of $6 \%$ of a share for each $\$ .60$ of such dividends not paid in cash. Cumulative undeclared dividends as of March 31, 2000 accrued for financial reporting purposes totaled \$2.6 million. Dividends for the years 1992 through 1994 and for the dividend payable June 1, 1995 were accrued under the assumption that the dividend will be paid in additional shares of preferred stock and are valued at $\$ 3,950,000$. Had the Company accrued these dividends on a cash basis, the total amount accrued would have been $\$ 15,101,000$. For the cash dividends payable since December 1, 1995, the Company has accrued $\$ 18,677,000$.

The Company has not declared or paid dividends since 1991, due to restrictions and ambiguities relating to the payment of dividends contained within its charter, its working capital facility agreement, and under Maryland law.

ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K
(a) Exhibits:

27 Financial Data Schedule
(b) Reports on Form 8-K: Report on Form 8-K filed January 18, 2000 concerning the deconsolidation of the Company's Enterworks subsidiary.

Items 2, 4, and 5 are not applicable and have been omitted.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

DATE: MAY 15, 2000 TELOS CORPORATION
/S/ THOMAS J. FERRARA
Thomas J. Ferrara
(Principal Financial Officer)

This schedule contains summary financial information extracted from the consolidated balance sheets and statements of operations for Telos Corporation and is qualified in its entirety by reference to such financial statements.

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Telos Corporation
U.S. Dollars

3-MOS
DEC-31-2000
JAN-01-2000
MAR-31-2000
1
150, 000
0
29,008,000
879, 000
5,001,000
37,775,000
20,994,000
8,714,000
58, 007, 000
25,454,000
31,778, 000
43,520,000
0
78,000
( $54,089,000)$
58,007,000
32,094,000
32,094,000
28,093,000
28,093,000
0
49, 000
1,137,000
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$(487,000)$
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