FORM 3

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

OMB APPROVAL

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INITIAL STATEMENT OF BENEFICIAL OWNERSHIP OF SECURITIES

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934 or Section 30(h) of the Investment Company Act of 1940 3. Issuer Name and Ticker or Trading Symbol 2. Date of Event 1. Name and Address of Reporting Person* Requiring Statement TELOS CORP [TLSRP] Minerva Advisors LLC (Month/Day/Year) 10/06/2020 4. Relationship of Reporting Person(s) to 5. If Amendment, Date of Original (Last) (First) (Middle) Filed (Month/Day/Year) 50 MONUMENT ROAD (Check all applicable) X 10% Owner Director SUITE 201 6. Individual or Joint/Group Filing Officer (give Other (specify (Check Applicable Line) title below) below) Form filed by One Reporting (Street) Person Member of 10% Group **BALA** Form filed by More than One 19004 PA **CYNWYD** Reporting Person (City) (State) (Zip) Table I - Non-Derivative Securities Beneficially Owned 1. Title of Security (Instr. 4) 2. Amount of Securities 3. Ownership 4. Nature of Indirect Beneficial Beneficially Owned (Instr. Form: Direct Ownership (Instr. 5) (D) or Indirect (I) (Instr. 5) 122,608 Preferred Stock, par value \$.01 per share⁽¹⁾ See footnote (2) Preferred Stock, par value \$.01 per share⁽¹⁾ 153,343 $I^{(3)}$ See footnote (3) **T**(4) Preferred Stock, par value \$.01 per share⁽¹⁾ 7,433 See footnote (4) **Table II - Derivative Securities Beneficially Owned** (e.g., puts, calls, warrants, options, convertible securities) 1. Title of Derivative Security (Instr. 4) 2. Date Exercisable and 3. Title and Amount of Securities 6. Nature of **Expiration Date Underlying Derivative Security** Conversion Ownership **Indirect Beneficial** (Month/Day/Year) (Instr. 4) or Exercise Form: Ownership (Instr. Direct (D) Price of Amount Derivative or Indirect or Security (I) (Instr. 5) Number **Expiration** Date of Title Shares Exercisable Date 1. Name and Address of Reporting Person* Minerva Advisors LLC (Middle) (Last) (First) **50 MONUMENT ROAD SUITE 201** (Street)

1. Name and Address of Reporting Person*

PA

(State)

19004

(Zip)

MINERVA GROUP L P

(Last) (First) (Middle) 50 MONUMENT ROAD

SUITE 201

(Street)

BALA

(City)

CYNWYD

| BALA CYNWYD | PA | 19004 | |
|--|--------------------|----------|--|
| (City) | (State) | (Zip) | |
| Name and Address of Reporting Person* Minerva GP, LP | | | |
| (Last) 50 MONUME SUITE 201 | (First) NT ROAD | (Middle) | |
| (Street) BALA CYNWYD | PA | 19004 | |
| (City) | (State) | (Zip) | |
| 1. Name and Address of Reporting Person* Minerva GP, Inc. | | | |
| (Last) 50 MONUME SUITE 201 | (First) NT ROAD | (Middle) | |
| (Street) BALA CYNWYD | PA | 19004 | |
| (City) | (State) | (Zip) | |
| 1. Name and Add <u>Cohen Davi</u> | ress of Reporting | Person* | |
| (Last) 50 MONUME SUITE 201 | (First) NT ROAD | (Middle) | |
| (Street) BALA CYNWYD | PA | 19004 | |
| (City) | (State) | (Zip) | |

Explanation of Responses:

- 1. 12% Cumulative Exchangeable Redeemable Preferred Stock, par value \$.01 per share (the "Preferred Stock"), of Telos Corporation (TLSRP) ("Telos").
- 2. Minerva Advisors LLC ("Minerva Advisors") beneficially owns 122,608 shares of Preferred Stock. David P. Cohen, as President and sole member of Minerva Advisors, is also deemed the beneficial owner of such 122,608 shares of Preferred Stock.
- 3. Minerva Group, LP ("Minerva Group") is the direct beneficial owner of 153,343 shares of Preferred Stock. Minerva GP, LP ("Minerva GP"), as the General Partner of Minerva Group, Minerva GP, Inc. ("Minerva Inc"), as the General Partner of Minerva GP, David P. Cohen, as President and sole owner of Minerva Inc, and Minerva Advisers, as the investment adviser to Minerva Group, are also deemed the beneficial owner of such 153,343 shares of Preferred Stock.
- 4. David P. Cohen is the direct beneficial owner of 7,433 shares of Preferred Stock. Mr. Cohen, as the President of Minerva Advisors, is also the indirect beneficial owner of the 122,608 shares of Preferred Stock beneficially owned by Minerva Advisors; and, as the President of Minerva Group, is also the indirect beneficial owner of the 153,343 shares of Preferred Stock beneficially owned by Minerva Group.

Remarks:

On October 6, 2020, Minerva Advisors, Minerva Group, Minerva GP, Minerva Inc and David P. Cohen (collectively, the "Reporting Persons") entered into a voting and support agreement with Telos and certain other holders of the Preferred Stock representing in the aggregate approximately 32% of the outstanding shares of Preferred Stock. No other transaction is reported herein. The Reporting Persons disclaim beneficial ownership of the securities described in this statement, except to the extent of their individual pecuniary interest in such securities. The filing of his statement shall not be deemed an admission that the Reporting Persons are, for purposes of Section 16 of the Exchange Act or otherwise, the beneficial owner of any securities specified in this statement.

Minerva Advisors LLC, by
/s/David P. Cohen,
President

Minerva Group, LP, by
Minerva GP, LP, its GP, by
Minerva GP, Inc., its GP,
by/s/David P. Cohen,
President

Minerva GP, LP, by

Minerva GP, Inc., its GP, 10/16/2020

by /s/David P. Cohen,

President

Minerva GP, Inc., by

<u>/s/David P. Cohen,</u> <u>10/16/2020</u>

President

/s/David P. Cohen 10/16/2020

** Signature of Reporting Date

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

- * If the form is filed by more than one reporting person, see Instruction 5 (b)(v).
- ** Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.